



Shell headquarters

Carel van Bylandtlaan 16, 2596 HR The Hague, The Netherlands

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Re: Business Reference

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Royale Collections & Company has been a long time business partner with Shell and the Business Associates. It has supplied all Oil Field Equipments, Heavy machinery, Cranes, etc in a timely and professional manner. We have found Royale Collections & Company to be a responsible and trustworthy business partner who deals with high integrity and respect.

Shell, intends to continue its collaboration with Royale Collections & Company for a long time since we have established a respectable partnership.

Respectfully yours,

A handwritten signature in black ink, appearing to read 'Chris West'.

Chris West

Director (Procurement and Services)

Shell headquarters

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